

**Fall Board Meeting  
Friday, October 1, 2010  
Monona Terrace, Madison, WI**

**Attendees:**

Board: Todd Zimmerman, Sam Sherman, Steve Maun, Mike Kruse, Dhiru T, Ellen Dunham-Jones, Doug Farr, Victor Dover, Norman Garrick, John Norquist, Scott Bernstein, Katharine Kelley, Jennifer Hurley, Russ Preston and Jack Davis (Stephanie Bothwell joined by phone at 9:45am; Zach Borders arrived late; Scott Polikov arrived at 2:15pm)

**Guests:** Ann Pikus (Schiff Hardin), Nori Jabba (d/m/b Associates), and Tim Frank

**Staff:** Heather Smith, Steve Filmanowicz, Nora Beck, and Abby Bouzan-Kaloustian (Sandrine Milanello & Jeannette Mihalek arrived later)

**Board Chair Welcome & Agenda**

Victor directed the board to the day's agenda and requested edits- none were given. Thanks were given to Jennifer for the meeting agenda tip to only discuss items at the meeting that need action.

Victor then directed the group to the CNU18 board meeting notes and asked for edits; none were given. **The Board unanimously approved the minutes from June 2010.**

Victor asked the board to review the upcoming meeting dates and asked for edits; none were given. **The Board unanimously approved the upcoming meeting dates.**

**President's Report**

John shared his optimism that membership would continue growing and go back over 3,000 in 2011. He mentioned the need to recalculate expectations (originally hoped to be over 5,000 by the end of 2010) and focus efforts on membership growth in 2011. John asked the board to think about ways to help increase membership- who/where to target.

Programmatically, CNU has been busy (participating in webinars with ITE; relationship talks around Leed-ND; etc.). John believes there are great opportunities around transportation and networks, but we don't need to wait for a major housing bill to do something with Fanny and Freddie or for Transportation reauthorization to attempt to adjust Federal transport policy. Smaller bills and administrative procedures also afford opportunities to change Federal policy.

Scott B. suggested the need to clearly identify and state our goals and to measure progress and is willing to help connect these dots.

### **Presentation by John Burke, CEO Trek Bicycle Corp**

John Norquist introduced the guest speaker for the morning, CEO of Trek Bicycle Corp., John Burke, an individual who “understands and appreciates New Urbanism”.

John B. gave a brief history of his involvement in the bicycle movement over the past 13 years and talked of his participation in the Federal Committee for Bicycles, a group he joined after Oberstar challenged him to get more involved in the movement to increase the cycling infrastructure.

John reviewed several trends seen in the U.S. that bicycles can help/benefit including traffic congestion, urbanization, environment, obesity. *Cycling is a partial solution to a set of complex problems- it is cost efficient, healthy and environmentally friendly.*

### **Question & Answer Highlights**

1. CNU will make a list of New Urbanist ideas and policies that we'd like the biking community to endorse and share with John Burke.
2. CNU and Bikes Belong will set a joint agenda on topics such as school maximums.
3. CNU will follow up with Trek about a potential CNU19 sponsorship and a bike loan program at CNU19.

John's email address is [john\\_burke@trekbikes.com](mailto:john_burke@trekbikes.com)

### **Treasurer's Report**

By phone, Stephanie Bothwell provided a summary of CNU's 2010 finances- we have approximately \$260k in the bank and have received most of the revenue and expenses from CNU18, including the final check from the registration company. Stephanie was pleased to report that this year, as compared to last, did not require a shortened staff week to manage finances, but said that with a burn rate between \$40-80k per month, successful fundraising was imperative for continued success.

Abby Bouzan-Kaloustian then provided a brief summary of the financial documents in the packet. To date, our income and expense projections have been accurate but there's still a lot of work to be done before the end of the year if final income goals are to be reached. Abby then directed the board to the 2011 proposed budget. Once approved, Abby will generate a month-to-month budget.

The floor was then opened for questions and discussion, during which time, Doug Farr requested month-to-month and year-to-year actual reports. Ellen Dunham-Jones also questioned the net loss scheduled for 2011 and it was explained that grant funding was not included in the 2011 budget unless it had been secured, meaning budget numbers will change over time. Scott Bernstein offered CNT's CFO as a resource for discussing

healthcare costs issues after it was noted that CNU will see a significant increase in group rates for 2011.

The Finance Committee, represented by Jack Davis and Stephanie Bothwell, both spoke out in support of the 2011 budget and the system of monitoring finances that has been established. John suggested passing it as a working document (a tool for operation) that can always be amended in March.

Jennifer Hurley raised concern about the allocation of staff time to initiatives that spurred debate. It was agreed that depending upon the board's recommendations, staff time for initiatives could be redistributed based on priorities.

Ultimately the board moved to accept the 2011 proposed budget (Jennifer proposed and Todd seconded). **The 2011 budget was unanimously approved by the board.**

Then the board moved to accept the treasurer's report (Ellen proposed and Norman seconded). **The Treasurer's report was unanimously approved by the board.**

Staff Action Items:

- Send Doug monthly and yearly financial comparison
- Talk to Scott/CFO about federal funding and general budgeting

### **Fundraising & 2011 Development Plan**

Jeannette Mihalek gave a brief review of the fundraising and development plans for 2011 (pages 17-35). The development plan outlines the "to be raised" number (\$134,000) from the 2011 budget and provides the "how". Initiative fundraising is mostly focused on grants and corporation donations and the development plan is a (aspirational) strategy of how to target/reach these groups. Also, as grants get awarded, both income and expenses will be added.

John reminded the board of their obligation to help the organization financially- by directly or indirectly fundraising.

\*\*Scott Bernstein asked that staff/Jeannette/John prioritize this target list and determine where help is needed. Scott also volunteered to help review 1-page initiative sheets from the perspective of a funder (program officer). Jeannette will follow up.

Action Items:

1. Todd Zimmerman should be removed from the Utilities Champion position.
2. Board members should review the fundraising documents and let Jeannette know if he/she is listed somewhere that he/she shouldn't be or if there's an area he/she could help. \*\*Don't forget about the absent board members.
3. Jeannette will follow up with Scott on his offer to review 1-page initiative sheets.

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Guest Introductions- Nori Jabba (d/m/b Associates) and Tim Frank (served on the LEED-ND core committee and is the former Chair of the Sierra Club National Sprawl Campaign) introduced themselves. John introduced Anne Pikus, a Real Estate Attorney from Schiff Hardin.

### **CNU20 Presentation**

Charles Bohl and Dana Little presented the proposed location for CNU20- West Palm Beach, Florida.

As current chair of the CNU Florida Chapter, Chuck reminded the group of the previous discussion about CNU20 as a cruise and said the idea had been morphed into a possible tour option. Due to a lack of space options and cost considerations, the proposed location moved from Miami to West Palm Beach.

Dana Little, of Treasure Coast Regional Planning Council, presented the benefits of the location (several meeting/convening locations, several hotel options, conflict/controversy, and CNU history) and the type of city (mid-sized, historic, walkable, proximate to other New Urbanist works and a city of neighborhoods) that West Palm Beach offered.

To date, the Local Host Committee (LHC) and Steering Committee have been established. Sandrine has visited and begun conversations with local venues. The LHC has drafted a potential partner list and begun to engage city leaders.

Discussion then moved to the Congress theme. Several themes were proposed, including:

1. Next 20 vs Last 20 (challenges & opportunities)
2. Anniversary/time to reflect
3. Looking back/looking forward: lessons learned (DPZ vs. Zyscovich plans; Abacoa analysis; Clematis St & Cityplace)
4. The new frugality/the new reality (governing an urban renaissance in tough times)
5. Small is beautiful/back to basics
6. Getting back to design
7. Founders day

The board did not endorse any of these suggestions. Most preferred a “before and after” theme, but agreed to send a message back to the LHC that they are doing a good job and are on the right track. **The theme selection deadline is December 31, 2010.** Sandrine was given the “green light” to sign contracts in West Palm Beach for 2012.

Scott Bernstein suggested contacting MacArthur because of their early involvement with Abacoa and to consider targeting the foundation community using Abacoa.

### **Communications Presentation**

Steve Filmanowicz presented the latest progress of the Oram-founded communications work with consultant, Robin Rather. After CNU18, the draft tag line in a Congress session (New Urbanism: Costs less. Does more. Way more.) was amended to “New Urbanism. Just. Performs. Better.” Several board members questioned the wording and punctuation. Jennifer Hurley cautioned that some view CNU as smug and condescending, and the current tag appears to reinforce that viewpoint. Doug far pointed out the similarity to the Nike ad, “Just do it”.

Steve then presented version 1.0 of the general CNU brochure that staff have created over the summer. The brochure will be used to leverage members and funders. CNU spoke with Richard Oram about additional funding and Oram expressed interest, as well as offered to help CNU obtain funding from other foundation sources. Scott Bernstein applauded the “Performs Better” framing and said it offered a good opportunity for engaging partners in backing up the performance claims. There was some discussion about graphics but the group ultimately agreed that the presentation was a storyboard that Terri Wolfe would mold through her artistic eye and therefore, they would not spend time debating it.

### **Charter Book Discussion:**

CNU has been in talks, off and on, with the original publisher (McGraw-Hill) of the Charter Book about reissuing it in conjunction with the 20<sup>th</sup> anniversary.

### **Options Presented:**

1. Give to New Urban News for re-publishing (Andres’ suggestion/Rob refused)
2. Reprint the book as is (cost would fall to CNU; may just need to buy rights from publisher)
3. Reprint the book with some new materials (publisher would provided limited funding)
4. Dramatic revision and reprint of the book (would probably need to find another publisher)

Total reprint costs could be anywhere from \$25,000 to \$50,000. Stephanie pointed out that the last edition did not make any money. The board discussed the demand for the current Charter Book and the option of reissuing it as an “i-book” or online PDF.

**Before the next board meeting, staff will contact McGraw-Hill about buying the rights to the book, investigate the costs of an “i-book” and put the topic on a future Executive Committee agenda.** Doug, Dhiru and Ellen all volunteered to assist in this research and Scott B offered to help identify foundations for funding.

## Congress Updates

### **CNU19**

Mayor Dave Cieslwich emphasized his commitment to fundraising, stating that the city is pursuing a proposed change in the ethics law that would allow him to fundraise for the Congress and similar public-minded events.

Jane Grabowski-Miller gave a detailed report on tours and events. The Madison Children's Museum will host the Wednesday night reception. Bike the Drive will occur on the Sunday after the Congress. The following tours have been confirmed: Middleton Hills with Andres; Milwaukee Growing Power; Milwaukee with John and Peter Park; John Nolen's Madison; Madison Lakefront, Madison Public Spaces; Troy Public Gardens; Urban-Rural Link (5-hour bike tour); Grandview Commons and Infill Redevelopment.

Heather Smith provided a program update, including a summary of the IdeaScale interactive call for entries, the plenary options (Bill Cronon, Stefanos Polyzoides, Alice Waters, Kathleen Falk, John Burke, Ed Glaser, Waldheim debate with Andres), and the outstanding issue of the Saturday morning order of events. The question was posed to the group to either start Saturday with a 9am visit to the Farmer's Market, followed by the morning plenary or a 9am plenary followed by the Farmer's Market and elicited serious debate. **The board reached a consensus to have the Farmer's Market visit before the morning plenary session on Saturday of the Congress.**

The board made other plenary speaker recommendations, including: Federal Reserve Exec, Phil Angelides, Gary Hustwit, and Agricultural Secretary Tom Vilsak.

Heather confirmed the Athena Medal Recipients: Michael Dennis, Fred Koetter and posthumous award to Colin Rowe.

Three initiatives (Sprawl Retrofit, Transportation Networks and Water) have contacted Heather about having initiative workshops at CNU19.

### **CNU21**

Sandrine Milanello reported that all is going well and this subject will be discussed in more detail at the winter board meeting.

### **CNU22/23**

Conversation moved to potential host cities for CNU 22 and 23. Board members threw out suggestions (Buffalo, Boston, Montreal, Paris, bay-area, Vancouver, New Orleans, Detroit, St. Louis and Ft. Worth) and Sandrine emphasized the need to have a strong local group. **CNU staff will put out a "call for proposals" to all the CNU chapters to gauge interest in hosting CNU 22 or 23.**

### **Transportation Networks Initiative**

Before getting into the details of the Networks Initiative, Nora Beck gave a summary of the general initiatives process and current standings. In 2008 the board adopted the new initiative review process. In 2009, a call for proposals was held in the spring, 2 applications were received reviewed by the Executive Committee in November (instead of at the Fall board meeting). Staff recommended, and the board approved the addition of Sprawl Retrofit to the initiative list.

In 2010, CNU did not do a call for proposals after CNU18. Nora apologized for this omission, stating that she had elected to focus her energy on finding and obtaining funding for the current CNU initiatives. John followed up by stating that he hoped to have a conversation with pertinent staff and the initiatives committee to work out some obvious glitches, before the winter board meeting. Jennifer mentioned that with Ray gone from the board she was soliciting new committee members.

Brief discussion held about potential Urban Agriculture and Public Health initiatives and the proposed Rainwater initiative, with no conclusions or actions items.

Norman then gave a presentation on the current status of the Networks Initiative. The “Sustainable Transportation Networks” name was declared too nebulous and some consensus was reached at the summer initiative meeting to focus on street networks, instead of the universal system of sustainable networks. The initiative’s founding member originally gave pushback but some consensus was reached on the last call to produce 2 documents.

Norman requested that the board support the network initiative’s decision and produce a networks documents focused on street networks with reference to their relationship with transit and other elements of a boarder transportation system. After some discussion, **the board agreed to direct the initiative committee to complete the street work and then focus on the transportation network.**

The board was also reminded that there would be no Transportation Summit in 2010; but that conversation is starting about a D.C. Summit in 2011.

### **Open Source**

After talking in small groups for about 45 minutes, everyone rejoined the circle to discuss general impressions of the process, individual group conversations and how Open Source might work on a large scale. First each individual was given the opportunity to say something about their experience, without conversation, and then some discussion was held. Some highlights include:

- Scott B: “New Urbanists are starting to get trashed for our lack of diversity and inclusion. We need to discuss if we’re willing to be open”

- Steve M: “CNU has become a piñata for other groups to knock around.” We’re trying to do everything.
- Ellen DJ: “The Congresses have become that much more focused on “how to”, which is appropriate and strategic, but we have lost the think-tank, which open-source might help to restore.”

Jennifer then lead discussion about a more organized and supported Open Source which would require a computer and printer onsite so groups could type up their notes and share them with others. This could/would help to better organize people for future work, but requires more logistical support. The plenary Open Source session will take place on Thursday of CNU19 and the general sessions will run concurrent to other sessions. The group discussed moving the posters back to the plenary room for the final session so everyone could view them.

Several board members expressed concern about ensuring that action happened after these sessions, propelling the ideas forward and not letting them fall by the wayside. There was disagreement about where the responsibility fell- *is it the responsibility of the board/staff or the individual leading the discussion to make sure the sand moves up the hourglass?* As a way to bring these topics back to the larger group and prevent members from feeling their input is unappreciated, the board discussed using the last plenary at CNU19 as a reporting out period. Final comments centered around clearly identifying targets and measures of success. The group agreed that the original question posed in the Open Source Plenary session was extremely important and needed to be circulated prior to the Congress.

Discussion concluded and staff was asked to leave for the Executive Session.



**Fall Board Meeting**  
**Saturday, October 2, 2010**  
**Monona Terrace, Madison, WI**

**Attendees:**

Board: Victor Dover, Sam Sherman, Scott Bernstein, John Norquist, Ellen Dunham-Jones, Jennifer Hurley, Doug Kelbaugh, Jack Davis, Scott Polikov, Norman Garrick, Zach Borders, Katharine Kelley, Dhiru Thadani, Steve Maun, Doug Farr, Russ Preston and Mike Krusee.

**Guests:** Ann Pikus (Schiff Hardin), Nori Jabba (d/m/b Associates), Tim Frank

**Staff:** Heather Smith, Steve Filmanowicz, Nora Beck, Jeannette Mihalek

The board meeting reconvened after a trip to the Madison Farmer's Market on Saturday morning.

**Unfinished Business**

1. Katharine Kelly returned to an issue from the Open Source discussion on Friday where Sam identified the issue of money and value. Katharine pointed out that CNU needs to make our case (what we espouse, the principles) to the broader financial world. But in order to do that we need peer-reviewed research papers. The group was asked if this need was a priority and if it is the core mission of the organization.

Both Scott P and Mike K spoke out in favor of research. In Mike's experience, he is unable to get a loan or entitlements just based on design; he needs research to get in the door. Both Mike and Russ volunteered to raise \$20,000 each to seed an RFP process. Ellen Dunham-Jones offered Dan Immergluck of Georgia-Tech as a potential researcher (he has some related research underway). Jennifer also pointed to JAPA and Reid Ewing for meta-analysis on the impacts of travel behavior and the built form.

Scott P, Doug and Norman all agreed that funding and organization are key. Core issues: 1) where real value is being lost and where it is being held; 2) loss of appropriately integrates schools. Both Mark Eppli and the Wharton School were suggested as potential partners.

Ellen advised that meta-analysis would normally be the most effective route, but so much of research of past decade was conducted during a bubble. Recession has brought fundamental change in market dynamics, creating a need for new research applicable to current and future conditions.

Sam will set up a call including Scott Bernstein, Katharine, Gietema

Goal: generate persuasive data and compelling arguments for financing and developing new urbanism.

Steve Maun reminded the group that the research being discussed would not convince banks to start lending to real estate but would be helpful when they do open up.

Jennifer cautioned the group about starting a new “initiative”- costs, time, etc.

Connie Moran arrived at 10:45am.

2. Victor raised an idea originally proposed by Stefanos Polyzoides of a design history journal and asked the board if they agreed with the assertion that CNU had become too focused on policy at the exclusion of design expertise.

Russ currently working to establish an online journal that covers design issues- Living Urbanism

Emily Talen engaged a publisher to create the Journal of Urbanism, which is independent but covers issues dear to CNU.

Russ and Victor will discuss how to support these existing efforts.

Ellen shared her new position as peer-review editor for Places and emphasized CNU’s past connection to the publication.

### **Government Affairs**

Sam Sherman directed the group to page 72 and asked the board for endorsement on the 4 items listed. The board reviewed each platform element individually, as recommended by the Government Affairs Committee.

1. The Proposal: Limits on non residential development for capitalization of residential projects under three Federally chartered programs —Fannie Mae, Freddie Mac and HUD's 221 d 4 Multi Family Housing program — should be raised from 20%( Fannie and HUD 221) and 25% (Freddie) to at least 50% of imputed rent. CNU staff should seek this change in any legislation affecting Fannie Mae and Freddie Mac or as part of any HUD budget authorization. Current Fannie, Freddie and 221 d 4 profoundly discourage development of mixed-use buildings.

Discussion: John Norquist praised the group for a breakthrough on this issue. Instead of pursuing the near-impossible task of abolishing these anti-urban provisions, CNU will seek merely to adjust their formulas to the point where they are compatible with the creation of good urbanism. Scott Bernstein said it could be included as a policy recommendation at federal level, and a potential friendly amendment to Fannie/Freddie legislation.

**Board Action: Jennifer Hurley moved for adoption of item 1. Russ Preston seconded. Board unanimously approves measure.**

2. The Proposal: Integration of CNU/ITE Context-Sensitive Streets guide content into Federal law and policy. The ITE Walkable Urban Thoroughfares guide should be adopted as a companion to AASHTO’s *A Policy on Geometric Design of*

**Highways and Streets (Green Book).** And since current Federal and state highway standards push subsidies to large-scale superhighways and arterials, the benefits of well-connected networks of streets are not considered currently. Federal funding for "off system" transportation shall be allowed if it improves the local street network such that it provides for sustainable development patterns and enhances the regional transportation system.

Discussion: Scott Bernstein reminded the group to expect the multi-year reauthorization to be put off in favor of year-by-year extensions- CNU's best prospect for getting CSS and networks guidelines incorporated at Federal level by focusing on the current authorization and getting the DOT Secretary to direct the FHWA to recognize these policies administratively, including substitution of network performance for highway capacity.

**Board action: Polikov moved for adoption, "reauthorization" in the original proposal with a more general statement about federal law and policy, as revised above. Bernstein seconded. Board passed measure unanimously.**

3. The Proposal: Encourage the Environmental Protection Agency's Office of Water to incorporate new urbanist techniques when updating stormwater regulations to recognize the environmental benefits of compact, walkable development and discourage conventional sprawl designs. On-site water retention should not be required to the extent that it undermines the ability of a community to establish energy-efficient density. On site storm water retention policies should be applied in conjunction with other environmental and public health considerations.

Discussion: Bernstein said CNU should have the standards and tools ready to plug in, if EPA says yes. They'll ask for specific edits of their current and proposed policies. Steve Wise of CNT will be valuable; he is on the committee but has not participated in calls or meetings. Bernstein believes the next step is a white paper that nails technical recommendations down. Ellen Dunham-Jones reported that LJ Aurbach has written a white paper that's "pretty darn good."

Farr pointed out the last two sentences of this resolution are just background statements and aren't needed- it needs a top to bottom rewrite.

Victor asked for creation of a new draft but a movement immediately on the general notion.

**Board action: Sam Sherman restated the motion to encourage the EPA to adopt urban-friendly stormwater management techniques that do not create an impediment to higher density development with significant environmental benefits. Doug Farr seconds. Group approved motion unanimously.**

4. The Proposal: CNU expresses its opposition to California Proposition 23, which would repeal California's comprehensive effort to address climate change. Discussion: Ellen Dunham-Jones called for removing the second sentence with its distracting, inflammatory language.

**Board action: Jennifer Hurley moved for board consideration of the first sentence. Ellen seconded. Board passed motion by acclamation.**

Sam identified 3 additional issues from the last conference call:

1. Foreign subsidies, Doug Farr  
Doug informed the board that he's not looking for any action from CNU on farm subsidies at the moment.
2. Affordable housing, Jennifer Hurley  
John volunteered to share at the next meeting an excellent white paper by Emily Talen to which he has contributed.
3. Fannie Mae policy to institute a private transfer fee, Tim Frank
  - a. Scott B- FHFA created this policy without evidentiary hearing, exceeding their authority, we can come in and make them aware that CNU exists and is watching them. John calls this "procedural attack."
  - b. Scott agrees to help John write a letter.

Scott Polikov gave a brief summary of his meeting with John Horsley and ASHTO in a closed meeting. No strong conclusions or decisions reached.

### **Nominations Committee**

Zach Borders reported on the three upcoming vacancies on the board as Todd, Stephanie and Zach all step down in June. Per protocol, Zach distributed a piece of paper and asked members to add recommended names, referencing the board responsibilities and demographics document as information to consider. The committee (Zach Borders, Russ Preston and Lizz Plater-Zyberk) will review the recommendations and ask key supporters to present the short list at the winter meeting for the full board to vote. Approved individuals will then be contacted and invited to join the board starting at CNU19.

Jennifer also reminded the board of the vacancy on the initiatives committee and promised to email around the job description.

### **Name Change Discussion**

Victor Dover introduced the subject by reviewing some history (Andres' CNU18 lecture, Next Gen's "Next Urbanism" t-shirts, etc) and reading the resolution drafted by Andres. He clarified that the proposal was for renaming both the movement and the organization but not for refining the syllabus in the Charter. Three decision points were identified:

1. Do we recommend that the name be amended from Congress for the New Urbanism to Congress for the Next Urbanism?
2. Do we plan to put this name discussion to the general membership for discussion and vote culmination at the upcoming CNU19?

3. Should CNU20 be on the Next Urbanism and its proceedings dedicated to the rethinking of existing principles and practices?

A lengthy discussion ensued with members defending both sides of the argument. Detailed notes of this discussion are available to anyone who requests them.

Decision #1 was not voted on and therefore, not adopted.

Decision #2 was split into two versions, one with specific timing and another with a more open time frame:

Are we willing to have a vote of the members after the debate? Victor asked does anyone move it as written? That [the amended name] be put to the general membership for discussion and vote culminating at the upcoming nineteenth Congress. Doug Farr motioned, Ellen seconded.

Discussion: **Vote on the motion: Five in favor of having a vote at CNU 19, ten opposed to a vote at CNU 19. One abstention.**

The board then considered unbundling the concept of a vote from CNU 19. Victor suggested the following motion: the board resolves that the name of the organization be put to the general membership for discussion and vote culminating at a Congress. Sam motioned, Doug Farr seconded.

- Ellen stated that it is irresponsible to commit on this when we don't have a name suggestion already identified. A vote for the rebellion is ridiculous.
- Steve Maun stated that the best thing that happened at this meeting was the government affairs agenda item. Hates to see this organization stepping backwards. Doing this would mean we just fall right into the arms of our opponents/detractors. They will see that we are a bunch of kids that cannot get a damn thing done. The organization is a joke.

**Vote on the motion: Five in favor of having a vote in general, Nine opposed to having a vote in general. Three abstain.**

Decision #3 was unanimously approved:

Russ moved that CNU 20 should be on the next urbanism and its proceedings dedicated to the rethinking of existing principles and practices. Jennifer stated that this is interpreting it as a theme title and seconded the motion. Russ amended his motion to include the word "theme", Sam accepted this amendment. The motion read as follows: The theme of 20th Congress should be the Next Urbanism and its proceedings should be dedicated to the rethinking of existing principles and practices. **All in favor, none opposed.**

### **Rainwater Initiative**

Jennifer Hurly explained that the Initiatives Committee hadn't discussed it as a group. John Norquist said he will try harder to route initiatives through the Initiatives committee process.

**The board unanimously approved the addition of Rainwater to the Initiatives list.**

### **Chapter Development Plan**

Russ Preston presented to the group his proposal to create a Chapter Development Plan with the current chapters. Funding would not be requested, just endorsement from the board. Russ explained the need for a plan to stop "recreating the wheel".

**The board unanimously agreed to authorize the start of work on a Chapter Development Plan.**

**The board unanimously agreed to designate Zach Borders as initial chair of the Committee of Former Board members. Zach will contact and ask former board members to serve on an Advisory Committee that would meet annually at the Congress.**

Meeting adjourned.